

Global Grant Application

GRANT NUMBER GG2690921	STATUS Authorizations Required
----------------------------------	--

Basic Information

Grant title

Guerrero Surgery and Education Center

Type of Project

Humanitarian Project

Address community needs and produce sustainable, measurable outcomes

Primary Contacts

Name	Club	District	Sponsor	Role
Walter Branson	Brazosport	5890	Rotary Club	International
Jaime Holguín	Ciudad Juárez	4110	Rotary Club	Host

Committee Members

Host committee

Name	Club	District	Role
Ivan Elizondo-Terrazas	Ciudad Juárez [Rotary Club]	4110	Secondary Contact
Julián Eduardo Lara Gomez	Ciudad Juárez [Rotary Club]	4110	Secondary Contact

International committee

Name	Club	District	Role
Lucy Pendon	Brazosport [Rotary Club]	5890	Secondary Contact International
Lisa Vernor	Brazosport [Rotary Club]	5890	Secondary Contact International
Keith Frank	Brazosport [Rotary Club]	5890	Secondary Contact International
Susan Downs	Brazosport [Rotary Club]	5890	Secondary Contact International

Do any of these committee members have potential conflicts of interest?

A conflict of interest occurs when someone is in a position to make or influence a decision about a grant or award that could benefit them, their family, their business, or an entity in which they serve in a paid or voluntary leadership or advisory position.

For each Rotary member who serves on the grant committee, list all relationships that the member has with any scholarship recipients, cooperating organizations, project vendors, or other individuals or organizations that will benefit from the grant.

NO

Next, list all relationships that district officers and other members of the sponsor clubs or districts (other than the members of the grant committee) have with any award recipients, cooperating organizations, project vendors, or other individuals or organizations that would benefit from the grant.

N/A

Project Overview

Tell us a little about your project. What are the main objectives of the project, and who will benefit from it?

Blindness is a devastating condition that profoundly affects a person’s ability to live independently, remain economically productive, and maintain emotional well-being. Vision impairment increases the risk of falls, reduces the ability to perform daily tasks, and is strongly associated with social isolation, anxiety, depression, and diminished self-worth. Studies published in PubMed and other medical journals have shown elevated suicide risk among visually impaired individuals, particularly working-age men. When a person loses vision, they often lose their livelihood, their independence, and their sense of dignity.

Cataracts remain the leading cause of blindness worldwide. In the United States, cataract surgery is routine, safe, and widely accessible. However, in many developing regions—including rural and Indigenous communities in Mexico—access to eye care is extremely limited. Tens of thousands of people in the state of Chihuahua become blind in their 50s and 60s simply because they cannot access or afford treatment.

Many residents work outdoors in intense sunlight, which accelerates cataract formation at younger ages. Once vision is lost, individuals can no longer work, provide for their families, or participate fully in community life.

This loss of productivity and independence often leads to despair, depression, and increased suicide risk. These challenges were further intensified by the COVID-19 pandemic, which disrupted healthcare services and delayed treatment for countless patients.

The Guerrero Surgery and Education Center (Guerrero Clinic) addresses this urgent public health crisis by providing completely free, high-quality medical care to indigent populations in rural Chihuahua. The clinic conducts four major medical missions per year, serving patients from multiple municipalities and remote Indigenous communities. Services include comprehensive eye exams, eyeglasses, cataract and retinal surgery, dentistry, women’s health services, general medicine, cleft lip and palate surgery, skin cancer treatment, and other reconstructive procedures. While multidisciplinary care is offered, eye care has always been—and will remain—the clinic’s primary focus.

Prior to each clinic, outreach health screenings are conducted in surrounding communities. Educational materials on disease prevention and available treatments are distributed, and community education sessions are held for patients and families. Individuals identified as candidates for eyeglasses or surgery are scheduled for treatment at the clinic.

During each clinic, the Guerrero Clinic typically:

Dispenses hundreds of pairs of eyeglasses

Performs approximately 100 retinal surgeries for conditions such as diabetic retinopathy and macular degeneration

Performs approximately 300 cataract surgeries, restoring sight to legally blind patients

Beyond the statistics, the true impact of the Guerrero Clinic is measured in transformed lives. Patients who arrive blind or severely visually impaired leave able to see their families, work, and care for themselves. They regain independence, dignity, and the ability to contribute to their communities. Families are relieved of the burden of caring for blind relatives, and entire communities benefit as individuals return to productive roles in society. For many patients, the clinic does not simply restore vision—it restores hope, purpose, and the will to live.

Maintaining and expanding the Guerrero Clinic’s capacity is therefore essential to preventing avoidable blindness and improving the quality of life for thousands of underserved individuals in Chihuahua, Mexico.

Areas of Focus

Which area of focus will this project support?

Disease prevention and treatment

Measuring Success

Disease prevention and treatment

Which goals of this area of focus will your project support?

Improving the capacity of local health care professionals; Promoting disease prevention and treatment programs that limit the spread of communicable diseases and reduce the incidence and effect of noncommunicable diseases; Strengthening health care systems; Providing clinical treatment and rehabilitation for physical disabilities;

How will you measure your project's impact? Find tips and information on how to measure results in the Global Grant Monitoring and Evaluation Plan Supplement. You need to include at

least one standardized measure from the drop-down menu as part of your application.

Measure	Collection Method	Frequency	Beneficiaries
Number of recipients of disease prevention intervention	Direct observation	Every year	500-999
Number of individuals reporting better quality of health care services	Direct observation	Every four months	100-499
Number of health facilities benefiting	Direct observation	Every four months	1-19

Do you know who will collect information for monitoring and evaluation?

Yes

Name of Individual or Organization

Luis Cabrera, Guerrero Clinic administrator

Briefly explain why this person or organization is qualified for this task.

The Guerrero Clinic has served the community for more than 40 years, with Luis Cabrera serving as its on-site administrator for the past two decades. He combines formal academic preparation in business administration with extensive hands-on experience managing clinical operations and coordinating multidisciplinary medical teams. Over the years, he has received practical training and mentorship from physicians in both Mexico and the United States, strengthening his expertise in healthcare delivery and program management.

Mr. Cabrera has also built strong institutional partnerships, working closely with the Chihuahua State Ministry of Health and numerous DIF (Desarrollo Integral de la Familia) agencies which are the welfare systems of the state of Chihuahua, serving 51 municipalities throughout the state.

His long-standing leadership, operational knowledge, and collaborative relationships make him exceptionally well qualified to oversee and successfully implement this project.

Location and Dates

Humanitarian Project

Where will your project take place?

City or town

Guerrero

Country

Mexico

Province or state

Chihuahua

When will your project take place?

2026-08-05 to 2027-08-31

Participants

Cooperating Organizations (Optional)

Name	Website	Location
DIF Municipal Guerrero	facebook DIF municipal Guerrero 2021 -2023	Calle Melchor Ocampo #1105 Guerrero Mexico
Foundacion Rotaria de Guerrero		Calle 8a S/N Colonia, 31680 Cd. Guerrero Mexico

Supporting Documents

- Global_Grant_MOU_DIF_letter.pages
- Global_Grant_MOU_Rotary_Fundacion_Rotaria_De_Guerrero_letter.pages

Do any committee members have a potential conflict of interest related to a cooperating organization?

No

Why did you choose to partner with this organization and what will its role be?

Fundación Rotaria de Guerrero serves as the legal representative of the Guerrero Clinic in Mexico and plays a central role in ensuring the proper stewardship and long-term sustainability of project resources. As the clinic's governing nonprofit entity, the Foundation will receive and oversee the installation of all medical equipment acquired through the grant. It will also be responsible for ensuring that all equipment is properly maintained through scheduled preventive maintenance, timely repairs, and adherence to operational standards. This role is essential to protecting the investment made through the grant and ensuring that the equipment remains fully functional to serve patients over the long term.

DIF Municipal de Guerrero has been a long-standing and trusted local partner of the clinic. For many years, DIF has supported the project by verifying and certifying that clinic beneficiaries are individuals with limited financial resources, ensuring that services are directed to those most in need. In addition, DIF serves as a vital institutional liaison between the clinic and local government authorities. Through its close working relationship with the Municipal Mayor's office and the broader DIF network across the state of Chihuahua, DIF helps coordinate community outreach, facilitates local support, and strengthens integration with public health and social service systems. This partnership enhances community trust, ensures appropriate patient access, and supports alignment with regional social welfare programs.

These partnerships were selected because of their proven commitment, established authority, and essential roles in governance, accountability, and community access—each of which is critical to the effective implementation and sustainability of the project.

Partners (Optional)

List any other partners that will participate in this project.

Opción Valores por Chihuahua, a non profit organization based in Chihuahua, Mexico, is committed to ensuring that all patients and their families receive three hot meals daily throughout their stay while undergoing medical treatment in the area.

Rotarian Participants

Describe the roles and responsibilities that the host and international sponsors will have in this project. Please be specific. Which sponsor will receive and manage the grant funds?

Roles and Responsibilities of the Host and International Sponsors

Host Partner (Rotary District 4110 / Local Project Administration)

The Host Partner will provide direct, on-site leadership and operational oversight to ensure the successful implementation and long-term sustainability of the project. Responsibilities include:

Project Supervision and Implementation

Provide day-to-day supervision, control, and monitoring of all project activities.

Ensure that project goals, timelines, and performance standards are met.

Local Coordination and Stakeholder Engagement

Coordinate participation and collaboration among Rotary Clubs within District 4110.

Work closely with local, regional, and federal government entities, as well as private institutions, to ensure compliance, cooperation, and community support.

Build trust and partnerships with local healthcare providers and community leaders.

Community Outreach and Education

Promote awareness of the program and its benefits within the community.

Design, publish, and distribute educational materials and brochures focused on healthcare access, prevention, and patient education.

Equipment Oversight and Capacity Building

Oversee installation, operation, and maintenance of all project equipment.

Coordinate training of local medical and technical staff to ensure proper and sustained use of equipment.

Establish maintenance protocols and service schedules to ensure long-term functionality.

Monitoring, Evaluation, and Reporting

Collect and maintain project data and outcome metrics.

Prepare periodic progress reports and final evaluation reports to measure program effectiveness, impact, and sustainability.

Provide documentation and reporting required by The Rotary Foundation and participating partners.

INTERNATIONAL PARTNER(Primary International Sponsor / Financial Stewardship)

The International Partner will provide financial oversight, international coordination, and strategic support to ensure the project is properly funded, compliant, and sustainable.

Grant Financial Management

Receive, manage, and disburse all Rotary Foundation grant funds in accordance with Rotary financial stewardship requirements.

Maintain accurate financial records, provide transparent accounting, and ensure all expenditures comply with approved grant budgets.

Coordinate financial reporting to The Rotary Foundation.

Resource Development and Strategic Partnerships

Develop and maintain relationships with equipment manufacturers and suppliers.

Negotiate pricing, warranties, service agreements, and logistics.

Secure discounts, in-kind contributions, and donated equipment when possible.

International Rotary Engagement and Support

Build and sustain relationships with U.S. Rotary Clubs and Districts to support funding, volunteer participation, and long-term partnership.

Coordinate international collaboration and communication between sponsoring districts.

Fundraising and Advocacy

Present the project to corporations, Rotary Clubs, Rotary Districts, medical associations, and philanthropic organizations.

Cultivate ongoing financial and technical support to ensure program continuity and expansion.

Grant Fund Management

The International Partner will receive and manage all Rotary Foundation grant funds, ensuring full compliance with Rotary Foundation stewardship requirements. The Host Partner will oversee local implementation and accountability for project execution and reporting.

Describe how the partnership between the host and international sponsors was formed. What agreement have the sponsors made toward ensuring that the project will be implemented successfully? How will they manage any challenges that arise throughout the project?

Partnership Formation, Implementation Agreement, and Management of Challenges

The partnership between the host and international sponsors was established in the late 1980s through collaboration between the Brazosport Rotary Club (USA) and the Guerrero Rotary Club (Mexico). As the project expanded in scope and impact, the partnership grew to include broader district-level participation, evolving into a long-standing collaboration between Brazosport Rotary and Rotary District 4110.

To strengthen the sustainability and governance of the initiative, compatible nonprofit organizations were established on both sides of the border. These organizations operate with cooperating boards that work in close coordination to support the planning, funding, and delivery of services provided through the clinic. This binational structure ensures continuity, transparency, and shared responsibility in advancing the project's mission.

The host and international partners maintain regular and structured collaboration. Leadership and board representatives meet a minimum of three times each year—both in person and virtually—to review progress, evaluate outcomes, plan future activities, and coordinate operational and financial responsibilities. These meetings focus on continuous improvement of services, strategic planning, and expansion of access to care, particularly for underserved and Indigenous populations in the state of Chihuahua.

Both sponsors have made a formal commitment to shared governance, open communication, and joint decision-making to ensure successful implementation of the project. Responsibilities are clearly defined

between local operational oversight and international financial stewardship, with both partners jointly responsible for monitoring outcomes, ensuring compliance with Rotary Foundation requirements, and maintaining long-term sustainability.

Over the decades, the partnership has demonstrated resilience and adaptability in addressing challenges. For example, during the COVID-19 pandemic, clinic operations and volunteer participation were significantly disrupted. Through coordinated planning, resource sharing, and adaptive operational strategies developed jointly by both boards, the partners were able to overcome these obstacles, resume services, and implement improved protocols for future continuity.

When challenges arise, the sponsors address them through established communication channels, joint problem-solving, and coordinated board oversight. Issues are evaluated collaboratively, solutions are developed based on local needs and international best practices, and implementation plans are jointly monitored to ensure effectiveness.

This long-standing partnership—built on trust, shared mission, and decades of proven collaboration—provides a strong foundation for successful project implementation and sustained community impact.

Budget

What local currency are you using in your project's budget?

The currency you select should be what you use for a majority of the project's expenses.

Local Currency	U.S. dollar (USD) exchange rate	Currency Set On
USD	1	21/04/2026

What is the budget for this grant?

List each item in your project's budget. Remember that the project's total budget must equal its total funding, which will be calculated in step 9. Project budgets, including the World Fund match, must be at least 30,000 USD.

#	Category	Description	Supplier	Cost in USD	Cost in USD
1	Equipment	Alcon Centurion Phaco Vision System Surgical Phacoemulsifier	Alcon	52300	52300
Total budget:				52300	52300

Funding

Tell us about the funding you've secured for your project. We'll use the information you enter here to calculate your maximum possible funding match from the World Fund.

#	Source	Details	Amount (USD)	Support*	Total
1	Cash from Club	University Area of Houston [Rotary Club]	5,000.00	250.00	5,250.00
2	Cash from Club	Brazosport [Rotary Club]	1,000.00	50.00	1,050.00
3	Cash from Club	Ciudad Delicias [Rotary Club]	1,000.00	50.00	1,050.00
4	District Design ated Fund (DDF)	4110	3,000.00	0.00	3,000.00
5	District Design ated Fund (DDF)	5890	10,000.00	0.00	10,000.00
6	Cash from Club	Boca Raton [Rotary Club]	1,200.00	60.00	1,260.00
7	Cash from Club	Cuauhtémoc [Rotary Club]	2,700.00	135.00	2,835.00
8	District Design ated Fund (DDF)	5810 Rotary	10,000.00	0.00	10,000.00

*Whenever cash is contributed to the Foundation to help fund a global grant project, an additional 5 percent is applied to help cover the cost of processing these funds. Clubs and districts can receive Paul Harris Fellow recognition points for the additional expense.

How much World Fund money would you like to use on this project?

You may request up to 18,400.00 USD from the World Fund.

18400

Funding Summary

DDF contributions: 23,000.00
Cash contributions: 10,900.00

Financing subtotal (matched contributions + World Fund): 52,300.00

Total funding: 52,300.00

Total budget: 52,300.00

Sustainability

Humanitarian Projects

Project planning

Describe the community needs that your project will address.

The project aims to acquire one Alcon Centurion Vision System, essential medical equipment for performing cataract surgery.

The State of Chihuahua, the largest state in Mexico, comprises 67 municipalities, many of which are widely dispersed across the Sierra Madre region. Access to specialized medical services in these areas is significantly limited, particularly for underserved populations.

Barriers to care include the high cost of treatment, long travel distances required to reach specialized facilities, and limited health literacy among the populations served. These factors collectively contribute to delayed diagnosis and treatment, increasing the prevalence of avoidable blindness due to cataracts.

How did your project team identify these needs?

Clinical outreach teams travel to each of the municipalities served to conduct pre-screening activities. Each year, an average of 3,000 patients with visual conditions are assessed. These evaluations are designed to identify and prioritize patients requiring specialized care and include:

- Comprehensive eye examinations
- Refractions and eyeglass prescriptions
- Tonometry for glaucoma detection
- Cataract identification and severity grading
- Intraocular and retinal assessments

How were members of the benefiting community involved in finding solutions?

Our first clinic was established in 1982 in Ciudad Juárez, Mexico, initially focused on providing eyeglasses. Soon after, the team—led by Dr. Tom Pruett, an optometrist from the Brazosport Rotary Club—identified a significant prevalence of blindness caused by cataracts. In response, they expanded the program by bringing in ophthalmologists capable of performing cataract surgeries.

In 1987, the program relocated to Guerrero, Chihuahua, Mexico. Since then, it has specialized in cataract care, evolving into a long-standing effort to address preventable blindness. Today, the demand for surgical services continues to exceed our capacity, highlighting the urgent need for expanded resources to treat all patients requiring this procedure.

How were community members involved in planning the project?

Community members have been actively involved in planning this project through ongoing engagement with the Guerrero Clinic, a long-standing cataract surgery initiative serving underserved populations. Local stakeholders—including patients, community leaders, and clinic volunteers—have consistently expressed the need to maintain and upgrade medical equipment to ensure the continuity and quality of care. Their feedback has been instrumental in identifying gaps in current surgical capacity and prioritizing equipment replacement.

While the clinic has historically operated with advanced medical equipment, technological advancements and changes in manufacturing have rendered older systems obsolete. Specifically, the clinic currently operates six legacy phacoemulsification units (Infinity systems), for which essential consumables are no longer produced.

This situation has been communicated by clinical staff and validated by the community, as it directly impacts the clinic’s ability to provide timely cataract surgeries.

In response, community members and project leaders have jointly prioritized the transition to the Alcon Centurion Vision System. This decision is also supported by the established partnership with Alcon, which contributes up to \$1.5 million USD in surgical supplies compatible with this platform. This alignment ensures sustainability of the program, as access to ongoing supplies is critical to maintaining surgical volume and addressing the high demand for cataract care in the region.

Project implementation

Summarize each step of your project’s implementation.

Do not include sensitive personal data, such as government ID numbers, religion, race, health information, etc. If you include personal data, you are responsible for informing those whose personal data is included that you are providing it to Rotary and that it will be processed in accordance with Rotary’s [Privacy Policy](#).

#	Activity	Duration
1	Phase 1 – Grant Approval & Project Setup Confirm approval of the Rotary Global Grant and funding disbursement. Assign a project manager and define roles (clinical lead, procurement, finance, compliance). Establish a detailed project timeline and budget aligned with grant requirements. Confirm partnership agreements (host and international Rotary clubs).	3 months
2	Phase 2 – Vendor Coordination & Procurement Verify compatibility of consumables and confirm donation/support agreements. Execute purchase agreement in the United States. Process payment in compliance with Rotary grant financial guidelines. Arrange warranty, service contract, and training package with vendor.	1 month
3	Phase 3 – Export & Import Logistics Coordinate export documentation from the U.S. (invoice, packing list, certificate of origin if applicable). Ensure compliance with Mexican import regulations for medical devices (COFEPRIS requirements, if applicable). Arrange international shipping (air freight recommended for sensitive equipment). Clear customs and pay applicable duties/taxes.	1 month
4	Phase 4 – Delivery & Installation Transport equipment to Guerrero Clinic in Chihuahua. Inspect equipment upon arrival (damage check and verification). Install and calibrate the system with certified technicians. Conduct on-site staff training (surgeons and biomedical personnel).	15 days
5	Phase 5 – Implementation & Monitoring Begin clinical use for cataract surgeries. Monitor equipment performance and surgical outcomes. Track number of beneficiaries and procedures performed. Maintain preventive maintenance schedule.	1 year

Will you work in coordination with any related initiatives in the community?

Yes

Briefly describe the other initiatives and how they relate to this project.

The Guerrero Clinic collaborates closely with the Ministry of Health of the State of Chihuahua, working in a complementary capacity to address the high demand for cataract surgery that exceeds the public system’s resources. This partnership allows both institutions to coordinate patient referrals and share responsibilities, ensuring that underserved populations receive timely surgical care.

Through this collaboration, the Guerrero Clinic helps reduce the backlog of cataract cases within the public health system, while also relying on the Ministry for coordination, outreach, and patient identification in remote communities. This mutual support strengthens the overall regional response to preventable blindness.

The proposed project directly supports and enhances this ongoing initiative by increasing the clinic's surgical capacity, enabling it to treat more patients referred through this collaborative network and further alleviating pressure on the public healthcare system.

Please describe the training, community outreach, or educational programs this project will include.

This project incorporates a comprehensive approach that includes clinical training, community outreach, and patient education to ensure both immediate impact and long-term sustainability.

Clinical Training:

The acquisition of the Alcon Centurion Vision System will be accompanied by hands-on training for ophthalmologists, nurses, and technical staff. This includes equipment operation, surgical techniques, sterilization protocols, and preventive maintenance. Ongoing mentorship and periodic training updates will ensure that medical personnel maintain high standards of care and maximize the efficiency and lifespan of the equipment.

Community Outreach:

Established outreach teams will continue traveling to underserved municipalities across Chihuahua to conduct pre-screening campaigns. These efforts identify patients with visual impairments, prioritize those requiring cataract surgery, and coordinate logistics for their treatment. Outreach activities also involve collaboration with local authorities and community leaders to expand access and increase early detection.

Patient and Community Education:

The project will include educational initiatives focused on raising awareness about cataracts, prevention, and the importance of timely treatment. Patients and their families will receive guidance on eye health, post-operative care, and follow-up requirements. These efforts aim to improve health literacy, encourage early diagnosis, and reduce the long-term incidence of preventable blindness.

Together, these components ensure that the project not only delivers surgical services but also strengthens local capacity, increases community engagement, and promotes sustainable improvements in eye health.

How were these needs identified?

The needs addressed by this project were identified through a combination of long-term clinical experience, community outreach activities, and ongoing collaboration with local health authorities in Chihuahua.

For over three decades, the Guerrero Clinic has conducted regular outreach campaigns across multiple municipalities, evaluating an average of 3,000 patients annually. These pre-screening efforts consistently reveal a high prevalence of untreated cataracts, particularly among underserved populations in remote areas. Clinical data collected during these evaluations, along with surgical backlogs, clearly demonstrate a persistent and unmet need for increased cataract surgery capacity.

Additionally, continuous coordination with the Ministry of Health has confirmed that demand for cataract procedures exceeds the capacity of the public healthcare system. Input from patients, community leaders, and medical staff has further highlighted barriers such as cost, geographic isolation, and limited access to specialized care.

Finally, operational assessments within the clinic identified a critical limitation: the obsolescence of existing phacoemulsification equipment and the lack of available consumables. This constraint directly impacts the clinic's ability to respond to the documented demand, reinforcing the need to upgrade to the Alcon Centurion Vision System in order to sustainably meet community needs.

What incentives (for example, monetary compensation, awards, certification, or publicity), will you use, if any, to encourage community members to participate in the project?

This project does not rely on monetary incentives to encourage participation. Instead, it is built on a strong culture of service, professional development, and community recognition.

Community members and medical volunteers are motivated by the opportunity to directly serve underserved populations and contribute to the reduction of preventable blindness. Participation in the project provides meaningful hands-on experience, particularly for ophthalmologists and medical personnel, who benefit from increased surgical exposure and the ability to refine their clinical skills using advanced technology such as the Alcon Centurion Vision System.

In addition, participants receive recognition for their contributions through institutional acknowledgment, collaboration with established partners, and visibility within both local and international networks, including Rotary International. This combination of service, skill development, and professional recognition has proven to be a sustainable and effective model for continued community engagement.

List any community members or community groups that will oversee the continuation of the project after grant-funded activities conclude.

The continuation of the project after grant-funded activities conclude will be overseen by a network of committed local and international partners with established roles in governance, clinical operations, and community outreach.

At the local level, Fundación Rotaria de Guerrero A.C. will assume primary responsibility for the ongoing management and operation of the program, including equipment maintenance, surgical scheduling, and patient care coordination. Clinical oversight will be provided by the Guerrero Clinic’s medical team, ensuring adherence to established standards of care and continued service delivery.

Rotary partners, including the host club and collaborating international clubs affiliated with Rotary International, will continue to support the project through governance, monitoring, and periodic evaluation. Additionally, the Ministry of Health of the State of Chihuahua will remain a key partner, facilitating patient referrals, outreach coordination, and alignment with regional public health priorities.

Together, these stakeholders provide a sustainable framework to ensure the long-term success and continuity of the project beyond the initial grant period.

Budget

Will you purchase budget items from local vendors?

No

Explain the process you used to select vendors.

The vendor selection process was based on a combination of technical evaluation, cost-effectiveness, reliability, and long-term sustainability. The Alcon Centurion Vision System was identified as the preferred solution due to its clinical performance, compatibility with available consumables, and widespread adoption as the current standard for cataract surgery.

As part of the selection process, market pricing was reviewed, with the Centurion system typically available at approximately \$70,000 USD. Through an established relationship with Alcon and its authorized distribution network, the project has secured access to a new unit at a reduced cost of approximately \$50,000 USD, representing significant cost savings compared to standard market pricing.

In addition to competitive pricing, vendor selection was strongly influenced by supply chain reliability and long-term support. Alcon’s ongoing contribution of surgical consumables—valued at up to \$1.5 million USD—ensures compatibility with the selected equipment and supports the sustainability of the program. This

combination of quality, affordability, and continuity of supply makes this vendor the most suitable choice to meet the project's clinical and operational needs.

Did you use competitive bidding to select vendors?

No

Please explain.

No, a formal competitive bidding process was not conducted for this procurement. This decision was based on a clear value and sustainability assessment.

The Alcon Centurion Vision System was selected due to its clinical reliability, compatibility with available consumables, and its status as the current standard of care for cataract surgery. Through an established relationship with Alcon and its authorized distribution network, the project has secured a significantly discounted price—approximately \$50,000 USD compared to an average market price of \$70,000 USD.

Additionally, this vendor provides substantial in-kind support through the donation of surgical consumables, valued at up to \$1.5 million USD, which are specifically compatible with this system. This level of support is not available from alternative vendors and is critical to the long-term sustainability of the project. Based on these factors—cost savings, guaranteed supply chain, and program continuity—the selection of this vendor represents the most responsible and effective use of grant funds.

Please provide an operations and maintenance plan for the equipment or materials you anticipate purchasing for this project. This plan should include who will operate and maintain the equipment and how they will be trained.

This project includes a structured operations and maintenance plan to ensure the effective use, longevity, and sustainability of the Alcon Centurion Vision System.

Operations:

The equipment will be operated by licensed ophthalmic surgeons at the Guerrero Clinic, supported by trained nurses and surgical technicians. Only qualified personnel with experience in cataract surgery will be authorized to use the system. Daily operation will follow standardized clinical protocols, including pre-operative setup, intraoperative use, and post-operative shutdown procedures.

Training:

Initial training will be provided by certified representatives of Alcon or its authorized distributor at the time of installation. This training will include system operation, troubleshooting, sterilization procedures, and best practices for surgical efficiency. Ongoing training and refresher sessions will be conducted periodically to ensure continued competency, particularly as new staff are incorporated.

Maintenance:

Preventive maintenance will be performed in accordance with manufacturer guidelines, including routine inspections, calibration, and system checks. A service agreement with the vendor or authorized service provider will be established to ensure timely technical support and repairs when needed. The clinic's biomedical or technical staff will oversee basic maintenance tasks and coordinate with external service providers for specialized servicing.

Sustainability:

The clinic has established protocols for equipment care and inventory management, ensuring proper handling and storage. The ongoing partnership with Alcon guarantees access to compatible consumables and technical support, which is critical for uninterrupted operation. This comprehensive plan ensures that the equipment will remain functional, safe, and effective in delivering high-quality cataract surgeries over the long term.

Describe how community members will maintain the equipment after grant-funded activities conclude. Will replacement parts be available?

Community members will maintain the equipment through a structured, locally managed system led by the clinical and technical staff of Fundación Rotaria de Guerrero A.C. at the Guerrero Clinic.

Daily operation and basic maintenance of the Alcon Centurion Vision System will be performed by trained ophthalmologists, nurses, and biomedical support personnel. These team members will be responsible for routine care procedures, including cleaning, sterilization protocols, system checks, and proper handling. A designated technical lead within the clinic will oversee equipment performance, maintenance logs, and coordination of any required servicing.

For advanced maintenance and repairs, the clinic will rely on its established relationship with Alcon and its authorized service providers. Replacement parts and consumables will be readily available through this network. In addition, Alcon's ongoing support to the project—including donated surgical consumables—ensures long-term compatibility and uninterrupted access to essential supplies required for the system's operation.

This combination of trained local personnel, established maintenance protocols, and a reliable supply chain ensures that the equipment will remain fully operational and sustainable well beyond the conclusion of grant-funded activities.

If the grant will be used to purchase any equipment, will the equipment be culturally appropriate and conform to the community's technology standards?

Yes

Please explain.

Yes, the equipment to be procured is both culturally appropriate and fully aligned with the community's technology standards.

The Alcon Centurion Vision System is a widely adopted and internationally recognized platform for cataract surgery, currently used in Mexico and globally. It is compatible with existing clinical practices at the Guerrero Clinic and integrates seamlessly with the workflows, infrastructure, and skill set of the local medical team. The equipment does not require culturally specific adaptation, as it supports universally accepted surgical techniques and patient care protocols already familiar to the community's healthcare providers.

From a technology standpoint, the system meets all relevant standards for medical equipment in Mexico and can be operated within the clinic's existing facilities without requiring major infrastructure modifications. Clinical staff are trained in similar technologies, ensuring safe and effective use. Additionally, the established partnership with Alcon guarantees access to compatible consumables, technical support, and servicing, further reinforcing its suitability and sustainability within the local context.

Overall, the selected equipment is appropriate, reliable, and well-matched to the operational and cultural environment in which it will be used.

After the project is completed, who will own the items purchased by grant funds? No items may be owned by a Rotary district, club, or member.

Upon completion of the project, all equipment purchased with grant funds will be owned and managed by Fundación Rotaria de Guerrero A.C., a legally established nonprofit organization responsible for operating the Guerrero Clinic.

The equipment, including the Alcon Centurion Vision System, will be used exclusively for charitable medical purposes, providing cataract surgery and related ophthalmic services to underserved populations. Fundación Rotaria de Guerrero A.C. has the administrative structure, facilities, and qualified personnel necessary to ensure proper use, maintenance, and long-term stewardship of the equipment.

In compliance with Rotary International guidelines, ownership will not reside with any Rotary club, district, or individual member. Instead, it will remain with the local nonprofit entity to guarantee accountability, sustainability, and continued community benefit beyond the duration of the grant.

Funding

Does your project involve microcredit activities?

Have you found a local funding source to sustain project outcomes for the long term?

Yes

Please describe this funding source.

Yes, the project is supported by established local and institutional funding sources that will sustain outcomes over the long term.

Fundación Rotaria de Guerrero A.C. maintains ongoing financial support through a combination of local donors, community contributions, and strategic partnerships. These resources are used to cover operational expenses, including staffing, facility maintenance, and patient support services, ensuring continuity of care beyond the grant period.

In addition, collaboration with the Ministry of Health of the State of Chihuahua provides indirect support through patient referral systems and coordination of outreach efforts. The project is further strengthened by its partnership with Alcon, which contributes substantial in-kind support through the ongoing donation of surgical consumables compatible with the Alcon Centurion Vision System.

Together, these funding streams and partnerships create a sustainable framework that ensures the long-term operation of the project and continued access to cataract surgery for underserved populations.

Will any part of the project generate income for ongoing project funding? If yes, please explain.

No

Authorizations

Authorizations & Legal Agreements

Legal agreement

Global Grant Agreement - to be authorized by the primary contacts and club presidents (or DRFC chairs if district-sponsored)

This Global Grant Agreement (Agreement) is entered into by The Rotary Foundation of Rotary International (TRF) and the grant sponsors (Sponsors). In consideration of receiving this Rotary Foundation Global Grant (Grant) from TRF, the Sponsors agree that:

1. All information contained in this application is, to the best of our knowledge, true and accurate.
2. We have read the Terms and Conditions for Rotary Foundation Global Grants (Terms and Conditions) and will adhere to all policies therein.
3. The Sponsors shall defend, indemnify, and hold harmless Rotary International (RI) and TRF, including their respective directors, trustees, officers, committee members, employees, agents, associate foundations and representatives (collectively Rotary), from and against all claims, including but not limited to claims of subrogation, demands, actions, damages, losses, costs, liabilities, expenses (including reasonable attorney's fees and other legal expenses), awards, judgments, and fines asserted against or recovered from Rotary arising out of any act, conduct, omission, negligence, misconduct, or unlawful act (or act contrary to any applicable governmental order or regulation) resulting directly or indirectly from a Sponsor's and/or participant's involvement in grant-funded activities, including all travel related to the grant.

4. The failure of the parties to comply with the terms of this Agreement due to an act of God, strike, government regulation, war, fire, riot, civil unrest, hurricane, earthquake, or other natural disasters, acts of public enemies, curtailment of transportation facilities, political upheavals, civil disorders, outbreak of infectious disease or illness, acts of terrorism, or any similar cause beyond the control of the parties shall not be deemed a breach of this Agreement. In such an event, the Agreement shall be deemed terminated and the Sponsors shall refund to TRF all unexpended global grant funds within 30 days of termination.
5. TRF's entire responsibility is expressly limited to payment of the total financing amount. TRF does not assume any further responsibility in connection with this grant.
6. TRF reserves the right to cancel the grant and/or this Agreement without notice upon the failure of either or both of the Sponsors to abide by the terms set forth in this Agreement and the Terms and Conditions. Upon cancellation, TRF shall be entitled to a refund from the Sponsors of any global grant funds, including any interest earned, that have not been expended.
7. The laws of the State of Illinois, USA, without reference to its conflicts of laws principles, shall govern all matters arising out of or relating to this Agreement, including, without limitation, its interpretation, construction, performance, and enforcement.
8. Any legal action brought by either party against the other party arising out of or relating to this Agreement must be brought in either, the Circuit Court of Cook County, State of Illinois, USA or the Federal District Court for the Northern District of Illinois, USA. Each party consents to the exclusive jurisdiction of these courts, and their respective appellate courts for the purpose of such actions. Nothing herein prohibits a party that obtains a judgment in either of the designated courts from enforcing the judgment in any other court. Notwithstanding the foregoing, TRF may also bring legal action against Sponsors and/or individuals traveling on grant funds in any court with jurisdiction over them.
9. This Agreement binds and benefits the parties and their respective administrators, legal representatives, and permitted successors and assigns.
10. If any provision of this Agreement is determined to be illegal, invalid or unenforceable, the remaining provisions of this Agreement shall remain in full force and effect.
11. Sponsors may not assign any of their rights under this Agreement except with the prior written consent of TRF. Sponsors may not delegate any performance under this Agreement without the prior written consent of TRF. Any purported assignment of a Sponsor's rights or delegation of performance without TRF's prior written consent is void.
12. TRF may assign some or all of its rights under this Agreement to an associate foundation of TRF. TRF may delegate any performance under this Agreement to an associate foundation. Any other purported assignment of TRF's rights or delegation of performance without the Sponsors' prior written consent is void.
13. Sponsors will comply with all economic and trade sanctions, including those implemented by the Office of Foreign Assets Control (OFAC) of the United States Department of Treasury, and will ensure that they do not support or promote violence, terrorist activity or related training, or money laundering.
14. This Agreement constitutes the final agreement between the parties. No amendment or waiver of any provision of this Agreement shall be effective unless it is in the form of a writing signed by the parties.
15. Rotary may use information contained in this application and subsequent reports for promotional purposes, such as in Rotary magazine, in Rotary Leader, on rotary.org and on social media. For any and all photographs submitted with any application or follow-up report, the Sponsor hereby grants to Rotary an unlimited, perpetual, worldwide right and license to use, modify, adapt, publish, and distribute the photograph(s) in any media now known or hereafter devised, including but not limited to, in Rotary publications, advertisements, and Websites and on social media channels. The Sponsor represents and warrants that (a) each adult appearing in the photograph(s) has given her/his/their unrestricted written consent to the Sponsor to photograph them and to use and license their likeness, including licensing the

photograph(s) to third parties, (b) the parent or guardian of each child under age 18 or each person who lacks legal capacity appearing in the photograph(s) has given unrestricted written consent to the Sponsor to photograph the child or individual and to use and license their likenesses, including licensing the photograph(s) to third parties, and (c) it is the copyright owner of the photograph(s) or that the copyright owner of the photograph(s) has given the Sponsor the right to license or sublicense the photograph(s) to Rotary.

16. Privacy is important to Rotary and any personal data that the Sponsor shares with Rotary will only be used for official Rotary business. The Sponsor should minimize the personal data of Grant beneficiaries that it shares with TRF to only personal data that TRF specifically requests. Personal data that is shared with TRF will be used to enable the Sponsor's participation in this Grant process, to facilitate the Sponsor's Grant experience and for reporting purposes. Personal data provided to TRF may be transferred to Rotary service providers (for example, affiliated entities) to assist Rotary in planning Grant-related activities. By applying for a grant, the Sponsor may receive information about the Grant and supplementary services via email. For further information about how Rotary uses personal data, please contact privacy@rotary.org. Personal data provided to TRF or collected on this form is subject to [Rotary's Privacy Policy](#).

17. The Sponsors agree to share information on best practices when asked, and TRF may provide their contact information to other Rotary members who may wish advice on implementing similar activities.

18. The Sponsors will ensure that all individuals traveling on grant funds have been informed of the travel policies stated in the Terms and Conditions and have been made aware that they are responsible for obtaining travel insurance.

19. To the best of our knowledge and belief, all relationships between grant committee members, district officers, and other members of the sponsor clubs or districts and any scholarship recipients, cooperating organizations, project vendors, or other individuals or organizations that will benefit from the grant have been disclosed in this application. Except as disclosed here, neither we nor any person with whom we have or had a personal or business relationship will benefit or intends to benefit from Rotary Foundation grant funds or have any interest that may represent a potential conflicting interest. A conflict of interest occurs when someone is in a position to make or influence a decision about a grant or scholarship that could benefit them, their family, their business, or an entity in which they serve in a paid or voluntary leadership or advisory position.

Primary contact authorizations

Global Grant Agreement - to be authorized by the primary contacts and club presidents (or DRFC chairs if district-sponsored)

This Global Grant Agreement (Agreement) is entered into by The Rotary Foundation of Rotary International (TRF) and the grant sponsors (Sponsors). In consideration of receiving this Rotary Foundation Global Grant (Grant) from TRF, the Sponsors agree that:

1. All information contained in this application is, to the best of our knowledge, true and accurate.
2. We have read the Terms and Conditions for Rotary Foundation Global Grants (Terms and Conditions) and will adhere to all policies therein.
3. The Sponsors shall defend, indemnify, and hold harmless Rotary International (RI) and TRF, including their respective directors, trustees, officers, committee members, employees, agents, associate foundations and representatives (collectively Rotary), from and against all claims, including but not limited to claims of subrogation, demands, actions, damages, losses, costs, liabilities, expenses (including reasonable attorney's fees and other legal expenses), awards, judgments, and fines asserted against or recovered from Rotary arising out of any act, conduct, omission, negligence, misconduct, or unlawful act (or act contrary to any applicable governmental order or regulation) resulting directly or indirectly from a Sponsor's and/or participant's involvement in grant-funded activities, including all travel related to the grant.

4. The failure of the parties to comply with the terms of this Agreement due to an act of God, strike, government regulation, war, fire, riot, civil unrest, hurricane, earthquake, or other natural disasters, acts of public enemies, curtailment of transportation facilities, political upheavals, civil disorders, outbreak of infectious disease or illness, acts of terrorism, or any similar cause beyond the control of the parties shall not be deemed a breach of this Agreement. In such an event, the Agreement shall be deemed terminated and the Sponsors shall refund to TRF all unexpended global grant funds within 30 days of termination.
5. TRF's entire responsibility is expressly limited to payment of the total financing amount. TRF does not assume any further responsibility in connection with this grant.
6. TRF reserves the right to cancel the grant and/or this Agreement without notice upon the failure of either or both of the Sponsors to abide by the terms set forth in this Agreement and the Terms and Conditions. Upon cancellation, TRF shall be entitled to a refund from the Sponsors of any global grant funds, including any interest earned, that have not been expended.
7. The laws of the State of Illinois, USA, without reference to its conflicts of laws principles, shall govern all matters arising out of or relating to this Agreement, including, without limitation, its interpretation, construction, performance, and enforcement.
8. Any legal action brought by either party against the other party arising out of or relating to this Agreement must be brought in either, the Circuit Court of Cook County, State of Illinois, USA or the Federal District Court for the Northern District of Illinois, USA. Each party consents to the exclusive jurisdiction of these courts, and their respective appellate courts for the purpose of such actions. Nothing herein prohibits a party that obtains a judgment in either of the designated courts from enforcing the judgment in any other court. Notwithstanding the foregoing, TRF may also bring legal action against Sponsors and/or individuals traveling on grant funds in any court with jurisdiction over them.
9. This Agreement binds and benefits the parties and their respective administrators, legal representatives, and permitted successors and assigns.
10. If any provision of this Agreement is determined to be illegal, invalid or unenforceable, the remaining provisions of this Agreement shall remain in full force and effect.
11. Sponsors may not assign any of their rights under this Agreement except with the prior written consent of TRF. Sponsors may not delegate any performance under this Agreement without the prior written consent of TRF. Any purported assignment of a Sponsor's rights or delegation of performance without TRF's prior written consent is void.
12. TRF may assign some or all of its rights under this Agreement to an associate foundation of TRF. TRF may delegate any performance under this Agreement to an associate foundation. Any other purported assignment of TRF's rights or delegation of performance without the Sponsors' prior written consent is void.
13. Sponsors will comply with all economic and trade sanctions, including those implemented by the Office of Foreign Assets Control (OFAC) of the United States Department of Treasury, and will ensure that they do not support or promote violence, terrorist activity or related training, or money laundering.
14. This Agreement constitutes the final agreement between the parties. No amendment or waiver of any provision of this Agreement shall be effective unless it is in the form of a writing signed by the parties.
15. Rotary may use information contained in this application and subsequent reports for promotional purposes, such as in Rotary magazine, in Rotary Leader, on rotary.org and on social media. For any and all photographs submitted with any application or follow-up report, the Sponsor hereby grants to Rotary an unlimited, perpetual, worldwide right and license to use, modify, adapt, publish, and distribute the photograph(s) in any media now known or hereafter devised, including but not limited to, in Rotary publications, advertisements, and Websites and on social media channels. The Sponsor represents and warrants that (a) each adult appearing in the photograph(s) has given her/his/their unrestricted written consent to the Sponsor to photograph them and to use and license their likeness, including licensing the photograph(s) to third parties, (b) the parent or guardian of each child under age 18 or each person who lacks

legal capacity appearing in the photograph(s) has given unrestricted written consent to the Sponsor to photograph the child or individual and to use and license their likenesses, including licensing the photograph(s) to third parties, and (c) it is the copyright owner of the photograph(s) or that the copyright owner of the photograph(s) has given the Sponsor the right to license or sublicense the photograph(s) to Rotary.

16. Privacy is important to Rotary and any personal data that the Sponsor shares with Rotary will only be used for official Rotary business. The Sponsor should minimize the personal data of Grant beneficiaries that it shares with TRF to only personal data that TRF specifically requests. Personal data that is shared with TRF will be used to enable the Sponsor’s participation in this Grant process, to facilitate the Sponsor’s Grant experience and for reporting purposes. Personal data provided to TRF may be transferred to Rotary service providers (for example, affiliated entities) to assist Rotary in planning Grant-related activities. By applying for a grant, the Sponsor may receive information about the Grant and supplementary services via email. For further information about how Rotary uses personal data, please contact privacy@rotary.org. Personal data provided to TRF or collected on this form is subject to [Rotary’s Privacy Policy](#).

17. The Sponsors agree to share information on best practices when asked, and TRF may provide their contact information to other Rotary members who may wish advice on implementing similar activities.

18. The Sponsors will ensure that all individuals traveling on grant funds have been informed of the travel policies stated in the Terms and Conditions and have been made aware that they are responsible for obtaining travel insurance.

19. To the best of our knowledge and belief, all relationships between grant committee members, district officers, and other members of the sponsor clubs or districts and any scholarship recipients, cooperating organizations, project vendors, or other individuals or organizations that will benefit from the grant have been disclosed in this application. Except as disclosed here, neither we nor any person with whom we have or had a personal or business relationship will benefit or intends to benefit from Rotary Foundation grant funds or have any interest that may represent a potential conflicting interest. A conflict of interest occurs when someone is in a position to make or influence a decision about a grant or scholarship that could benefit them, their family, their business, or an entity in which they serve in a paid or voluntary leadership or advisory position.

District Rotary Foundation chair authorization

I hereby certify that this global grant application is complete, meets all Foundation guidelines, is eligible for funding, and that the sponsoring club and/or district is qualified.

All Authorizations & Legal Agreements Summary

Primary contact authorizations

Name	Club	District	Status	
Walter Branson	Brazosport [Rotary Club]	5890	Authorized	Authorized on 08/05/2026
Jaime Holguín	Ciudad Juárez [Rotary Club]	4110	Authorized	Authorized on 11/05/2026

District Rotary Foundation chair authorization

Name	Club	District	Status	
Eric Liu	Memorial-Spring Branch (Houston) [Rotary Club]	5890	Authorization needed	
Violeta Angelina Jaquez Estrada	Torreón Centenario [Rotary Club]	4110	Authorized	Authorized on 29/05/2026

DDF authorization

Name	Club	District	Status	
Martin Aranda Grijalva	Ciudad Juárez [Rotary Club]	4110	Authorized	Authorized on 28/05/2026
Violeta Angelina Jaquez Estrada	Torreón Centenario [Rotary Club]	4110	Authorized	Authorized on 29/05/2026
Thomas Kelchner	Baytown [Rotary Club]	5890	Authorized	Authorized on 08/05/2026
Eric Liu	Memorial-Spring Branch (Houston) [Rotary Club]	5890	Authorization needed	
Larry Webb	Prestonwood (Dallas) [Rotary Club]	5810	Authorized	Authorized on 11/05/2026
Mary Bedosky	Richardson East [Rotary Club]	5810	Authorized	Authorized on 19/05/2026

Legal agreement

Name	Club	District	Status	
Manuel Aguirre Prado	Ciudad Juárez [Rotary Club]	4110	Accepted	Accepted on 20/05/2026
Lisa Vernor	Brazosport [Rotary Club]	5890	Accepted	Accepted on 08/05/2026